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भारत संचार निगम लिमिटेड
(भारत सरकार का उद्यम)
BHARAT SANCHAR NIGAM LIMITED
(A Government of India Enterprise)

यशवन्त नाथ सिंह
महाप्रबन्धक (कराधान एण्ड बी.एफ.सी.आई.)
YASHWANT NATH SINGH
G.M. (Taxation & BFCI)

Dated 28.12.2018

F. No. 1-4/BFCI/BRC/Compstt./2018-19

To
All Chief General Managers, BSNL
Territorial/Non-Territorial Circles

Sub: **Austerity Measures.**

BSNL was EBITDA positive in previous year. In order to come back to EBITDA positive the following austerity measures are required to be implemented with earnest. This will help BSNL's financial recoveries.

1. **Electricity & Fuel:** - The budget for the remaining year for electricity & fuel will be as per OJAS targets. Circles to release the payments first for high priority electricity installation like Main Exchange, TAX, NOC, Nodal and GMSC etc. before payments to any other exchanges. All high traffic BTS to be kept in high priority.
2. **Rent:** - Circles to analyze all rentals premises above Rs. 25,000 and vacate wherever revenue is less than administrative expense. All administrative building on rent to be vacated immediately under intimation to this office.
3. **Security:** - The security requirement of each circle to be reviewed and rationalized. No DGR to be engaged under any circumstances.
4. **Vehicle:** - The vehicle requirement to be reviewed and rationalized. BSNL has tied up with OLA, 50% of all hiring to be curtailed and switch to OLA wherever services of OLA is there from Jan 2019.
5. **Infra-site:** - BSNL pays fixed energy charges and rentals to infra providers. All sites in the circles where infra rent plus energy is more than the erlang traffic to be vacated and site to be shifted to another location.
6. **Repair & Maintenance:** - The expense prescribed for the Repair & maintenance is as per ANX-I.
 - (i) All civil & Electricals expenses above Rs. 50,000 to be incurred on CAPEX rather than OPEX.
 - (ii) All AMCs to be reviewed.
 - (iii) Labor cuts as proposed in ANX-I is to be implemented.

This issue with the approval of Director (Finance) BSNL Board.


(Y. N. Singh)
GM (BFCI)

Copy to:

1. PPS to CMD BSNL.
2. PPS to Directors CFA/CM/EB/HR, BSNL Board.
3. Sr. GM (Fin-PF & IA).
4. All Circle IFAs for necessary action.

पंजीकृत एवं निगमित कार्यालय : भारत संचार भवन, हरीश चन्द्र माथुर लेन, जनपथ, नई दिल्ली-110001
Regd. & Corporate Office : Bharat Sanchar Bhawan, H.C. Mathur Lane, Janpath, New Delhi-110001
Corporate Identity Number (CIN) : U74899DL2000GOI107739
Website : www.bsnl.co.in

Annexure- I		
SL. NO	CIRCLE	CUT %
1	JHK	30%
2	NE-1	30%
3	WB	30%
4	ASM	25%
5	BR	25%
6	NE-2	25%
7	RJ	25%
8	UPE	25%
9	UPW	25%
10	AP	20%
11	CG	20%
12	GUJ	20%
13	HR	20%
14	MP	20%
15	PU	20%
16	TN	20%
17	UTTARAN	20%
18	CAL-PH	20%
19	TASK FORCE	20%
20	ITPC PUNE	20%
21	NFS circle	20%
22	TF-MBI	20%
23	TF-JBP	20%
24	TF-CAL	20%
25	ALTTC	20%
26	TTC-JBP	20%
27	NATFM	20%
28	BNW	20%
29	NCES-ND	20%
30	QA & inspection	20%
31	TS-CAL	20%
32	AN	10%
33	HP	10%
34	J&K	10%
35	KTK	10%
36	KER	10%
37	MH	10%
38	Odisha	10%
39	CHN-PH	10%
40	PROJ-CAL	10%
41	PROJ-MBI	10%
42	PROJ-ND	10%
43	PROJ-CHN	10%
44	BSNL CO	0%
45	MTCE-CAL	0%
46	MTCE-MBI	0%
47	MTCE-ND	0%
48	MTCE-CHN	0%